

Thank you, Chairman Graham, Ranking Member Merkley, and members of this esteemed Committee for holding this hearing. I am humbled and honored by the opportunity to come before you as President Trump's nominee for Deputy Director of the Office of Management and Budget.

I want to begin by thanking my wonderful wife, Amy, and my delightfully rambunctious son, Patrick, for joining me today—I would not be in this position without their love and support. I also want to thank my mom, dad, and brother for traveling from Texas to support me, as well as my in-laws who traveled from Richmond, Virginia to be here. I hope this hearing will help answer the question my family often poses to me— “So, what exactly do you do?”

Of course, I also want to thank Director Vought. It has been the honor of a lifetime serving alongside Director Vought at OMB for the past year and a half as we work to put an end to fiscal futility and deliver on the bold agenda set forth by President Trump. Former Deputy Director Dan Bishop testified before this committee that Director Vought was the man to get management of the federal government back on track—that, of course, has proven correct ten times over. If confirmed, I look forward to serving as Director Vought's deputy and continuing our work to support the President and protect the American taxpayer.

While relatively unknown and small in size, OMB's mission is broad and its reach is wide. OMB crafts the President's budget, manages the federal government, reforms regulations, and coordinates policy across agencies. I believe this work is best characterized by the quiet competence the agency exhibits in support of the President and, thereby, the American people. OMB's career staff are among the best and brightest in the federal government and it has been a pleasure to work with and learn from them as Associate Director for Legislative Affairs and Executive Associate Director.

I joined OMB in January 2025 with the goal of working with Congress to address out of control spending and implement President Trump's plan to usher in a new Golden Age for America. I've been particularly proud to work with members and staff of this Committee to develop and pass two budget reconciliation bills that directly reflect that goal—the Working Families Tax Cuts Act and the Secure America Act.

The Working Families Tax Cuts Act cut taxes for American families and businesses while achieving \$2 trillion in mandatory savings and securing generational investments in defense and homeland security. The Secure America Act built upon that success by providing sustained funding for the brave men and women of ICE and Border Patrol, who work every day to secure the border and keep our communities safe.

I was also proud to work with this body to pass the first standalone rescissions package since 1992, which cut \$9 billion in wasteful and weaponized spending. Building on that success, we worked together to complete the fiscal year 2026 appropriations process in a fiscally responsible manner.

We have made historic progress in righting our fiscal ship over the past 18 months—but there is more to be done.

I believe we owe it to American families to be relentless in our pursuit of a federal government that spends taxpayer dollars wisely, delivers services efficiently, and reduces regulatory burdens. If confirmed, that pursuit will drive me as Deputy Director and I commit to maintaining a strong relationship with Congress to ensure our impacts are enduring.

Thank you for considering my nomination. I look forward to your questions and the opportunity to discuss how OMB can continue to deliver on its vital mission.